



How the TOEX Programme can support your force

Intelligence and analytical expertise supporting organised exploitation investigations

TACKLING ORGANISED
EXPLOITATION
PROGRAMME



“Organised forms of abuse and exploitation will cross police force boundaries and serious and serial offenders may abuse in multiple force areas. Victims of abuse may be vulnerable to trafficking across force boundaries or may go missing from one force area and be abused in another. It is important that forces have mechanisms in place for the effective sharing of intelligence with other forces, their ROCU and with the NCA, including through programmes such as the **Tackling Organised Exploitation Programme, so that the scale and nature of the threat can be robustly understood and addressed, and victims appropriately supported.”**

The Strategic Policing Requirement 2023

About the TOEX Programme

The TOEX Programme is an intelligence capability that provides scalable and dedicated intelligence and analytical expertise supporting forces undertaking organised exploitation investigations for threat areas including modern slavery and human trafficking, adult & child sexual abuse and exploitation, organised immigration crime, and county lines.

Our teams are embedded within each of the ROCUs and provide:

- ✘ Efficient research methods using data science techniques;
- ✘ Intelligence development, including deconfliction and coordination, to understand the threat fully;
- ✘ Mapping and recording of threat including tactical advice regarding 'upstream' identification;
- ✘ Evidence-based recommendations for activity under all 4Ps (prepare, prevent, protect, pursue);
- ✘ Support for the correct ownership of the threat; and
- ✘ Disruption activity against perpetrators of organised exploitation and the protection of those they exploit.

How can you access TOEX support?

Colleagues can make a bid for TOEX support via the ROCU Gateway using a **tasking request form** asking for assistance.

The request is triaged by the regional Gateway team and then sent to TOEX managers for consideration. The Senior Intelligence Analyst (SIA) then works with the force Senior Investigating Officer (SIO) to agree a **terms of reference** – this establishes what support TOEX will provide, the timeline and product anticipated – working to the **SIO investigation strategy**.

Skilled development then begins, with contributions made by Intelligence Analysts, Intelligence Development Officers, Data Insight Analysts and Researchers. They enrich the intelligence picture by gathering information/data and providing analytical interpretation that **generates tactical options to disrupt organised exploitation**.



The teams are able to **conflate a number of national, regional, and local datasets**, ensuring all available intelligence is recorded on the Police National Database, and use the **data capability tools to build a picture of the offending** and the people involved.

Upon completion of this intelligence and analytical work, the threat is reassessed by TOEX alongside the requesting force or

ROCU, which will **inform recommendations regarding onward ownership**. Depending on the scale of the threat, it will either remain with the force/ROCU or be escalated to a regional or national owner.

Because TOEX is recorded as a capability on the NCA's Agency and Partner Management Information System (APMIS), the team can **document and measure the value added to operational activity**.

Dedicated intelligence and analytical expertise to meet your needs:

Each TOEX team has several roles to provide you and your force with the intelligence and analytical expertise to assist with complex organised exploitation investigations.

Detective Inspectors: Lead and direct the dedicated team within the ROCU.

Senior Intelligence Analysts: Establish processes to ensure the most effective intel package for forces.

Intelligence Analysts: Apply analytical techniques to understand the threat picture, highlight intelligence gaps and build hypotheses in relation to a threat or investigation.

Intelligence Development Officers: Develop intelligence to identify threat, risk, harm against victims, and opportunity against offenders.

Intelligence Researchers: Support the Intelligence Analysts by interrogating numerous systems to research people, telephone numbers and vehicles registrations.

Data Insights Analysts: Uniquely different to other intel roles within policing - our DIAs optimise the use of data analytics, providing advanced data tools to our Intelligence Analysts, which enable them to work at a faster pace with much broader data sets and resources.

“We received a platinum service from the TOEX team”
West Yorkshire

“There were ongoing intel refreshes that made a massive difference to the development & enforcement”
ERSOU

“The products supplied to us as an investigation team were excellent and provided key lines of enquiries. Their expertise and capabilities greatly assisted the entire investigation.”
Gwent

Case Studies

Operation Miyo disrupted a network of gangs sexually exploiting vulnerable children. TOEX identified individuals at risk of exploitation, supported the prosecution of offenders, and helped secure Sexual Risk Orders for multiple perpetrators.

Operation Booker identified a new OCG trafficking people from Romania for labour exploitation. Early and comprehensive TOEX intelligence development secured simultaneous enforcement in the UK and Europe, leading to 7 arrests, positive safeguarding and upstream OCG disruption.

Operation Alsatian saw TOEX deliver a large-scale prison debrief focussed on disrupting county lines. The activity yielded a significant amount of intelligence, but also directly led to; a Prison Officer being arrested for corruption; a threat to life successfully managed; recruitment of covert human intelligence sources; and safeguarding of prisoners being exploited.

Contact Us

The TOEX Programme team welcome contact from police officers and staff, should you have any questions.

You can contact the National team by emailing:

TOEX@norfolk.police.uk

Alternatively, you can reach out to the Regional TOEX intelligence team in your local ROCU.

All of our teams work Monday to Friday but will try to be as flexible as possible to meet your needs.

www.toexprogramme.co.uk

