

Evaluation Pack

2025 - 26 Q1

KPIs designed to measure TOEX success against the strategic outcomes identified in the key research questions

Q.1	What is the impact of the TOEX programme on the identification, prioritisation and disruption of organised exploitation offenders and protection of those they would exploit?	4 KPIs
Q.2	How effective is the centrally coordinated, regionally delivered TOEX model?	5 KPIs
Q.3	How feasible, accessible and cost-effective is a centrally delivered TOEX Capabilities Environment?	3 KPIs
Q.4	How feasible, accessible and cost-effective is it to upscale the <i>TOEX Data Platform</i> architecture to deliver data environments for operational and strategic application beyond the programme?	3 KPIs
Q.5	What is the ongoing financial efficacy of the regional TOEX ops model, in terms of costs incurred and savings made?	2 KPIs

Q1: What is the impact of the TOEX programme on the identification, prioritisation and disruption of organised exploitation offenders and protection of those they would exploit?

Identification of new threats through APMIS vulnerability recording

New vulnerabilities tracked over time across TOEX regional and national team taskings.

Verified Identifications Since Inception

Number of Safeguarding Referrals

997

Number of Priority Individuals Identified

Number of OCGs Identified

38

Number of Vulnerabilities Identified

16

Verified Identifications in FY 2024-25

Number of New Safeguarding Referrals
458

Number of New Priority Individuals Identified

Number of New OCGs Identified

Number of New Vulnerabilities Identified

Verified Identifications in 2025-26 Q1

Number of New Safeguarding Referrals

94

Number of New Priority Individuals Identified

Number of New OCGs Identified

Number of New Vulnerabilities Identified

 C

Case Study

TARIAN Op 49

TARIAN Op 49 is an investigation into the exploitation of children in/around Cardiff City Centre by an adult male. A priority individual was believed to be using children to supply Class A drugs and taking female children to various addresses and having sex with them. The male had not been directly named nor linked to offences due to non-engagement by the victims. TOEX were tasked to review intelligence and review opportunities to link him to offences of drug supply and modern slavery.

Value Added by TOEX

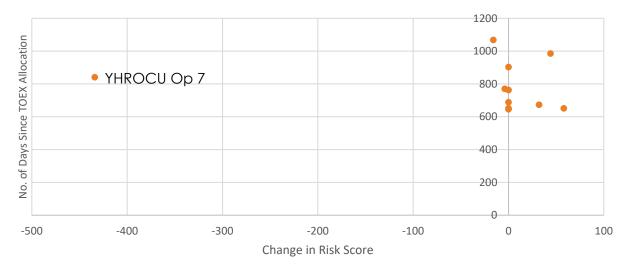
- Mildentified intelligence gaps and liaised with DSU & BCU intel departments to fill gaps and enhance the intelligence picture for the principal subject and criminality.
- **XX** TOEX identified and obtained CDR for both known and previously unknown devices. The devices were reviewed, identifying victims, criminal associates, travel patterns and locations of interest for proactive police action.
- **XX** The TOEX analyst highlighted that a subject's phone data was placing him in a particular location, which directed enquiries to the area and led to his arrest.
- CPS charged the male with a Sec 1 Modern Slavery offence, as well as PWITS Class A. Following trial he was found guilty of both offences and received a seven year prison sentence and a STPO (Slavery and Trafficking Prevention Order) was issued.
- X TOEX attended numerous CPS conferences to support and facilitate a modern slavery charge. CPS asked for additional information to support consideration for charges in absence of victims providing evidence. TOEX researched and created a "victimology" report for the known victims.



Changes in Risk Scores

MoRiLE score changes across both TOEX and non-TOEX operations compared using statistical similarity measures to identify if TOEX involvement leads to earlier identification of risk and risk reduction activity.





TOEX were involved in 11 assessments across 9 operations in 2025-26 Q1.

TOEX support is reflected in both increases and decreases in Risk Score as intelligence development can identify additional risk and intelligence gaps, resulting in an increase, as well as opportunities for disruption, resulting in a decrease.

The Risk Score increased in three instances, with an average increase of 45 points, and decreased in three instances, the decrease amounts were -4, -16 and -434. In four of the assessments, the Risk Score did not change.

One Risk Score decrease was larger than 150 points:

XYHROCU Op 7 decreased from 510 to 76 [-434] as the international working group identified victims & suspects, made interventions and now have established a way to approach the outstanding remaining victims.

Organisational Risk Indicator Changes

The Organisational Position section of a MoRiLE assessment generates an Organisational Risk Indicator (ORI), which is a colour coded (RAG) numerical indicator from 1 through 5, which describes how effectively the organisation is currently placed to effectively tackle the threat.

An increase in ORI indicates that the owning organisation is less able to effectively manage the threat

1 2 3 4 5

A decrease in ORI indicates that the owning organisation is better able to effectively manage the threat

Decreases in ORI are usually indicative of more appropriate ownership of a threat and/or the commencement of support by specialist capabilities.

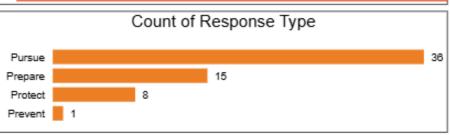
Since inception, TOEX have been involved in 942 MoRiLE assessments across 231 operations. The ORI has been updated on a quarter of these with a decrease in organisational risk occurring almost three times as frequently as an increase.

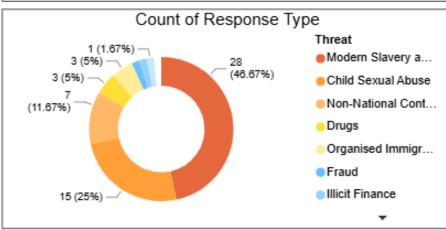
Almost half of the assessments involving a decrease in ORI were the first assessment after TOEX support commenced. While it is not possible to isolate the impact of TOEX from other factors included in the assessment, it suggests that TOEX involvement is a contributing factor in reducing the organisational risk posed by a threat to the owning agency.

Disruptions informed by TOEX products

Disruptions in APMIS used to quantify the effect of TOEX involvement in an operation compared to non-TOEX involved operations. Qualitative info used to contextualise disruption activities. What would have happened without TOEX?







Exploitation Threats (County Lines, CSA, MSHT and OIC) account for 82% of disruptions. Any disruptions recorded against non-exploitation threats (e.g. drugs, firearms) relate to recording rules.

TOEX recorded **60 disruptions against 33 operations in 2025-26 Q1**. There are a further 11 disruptions currently awaiting moderation. 5 of these are disruptions relating to the use of technical tools.

There have been **982** disruptions against **285** operations since programme inception of which **9%** (n. **87)** relate to the use of TOEX's technical tools. Disruptions against TOEX's technical tools first started being assessed in September 2023.

Case Study

NWROCU Op 60

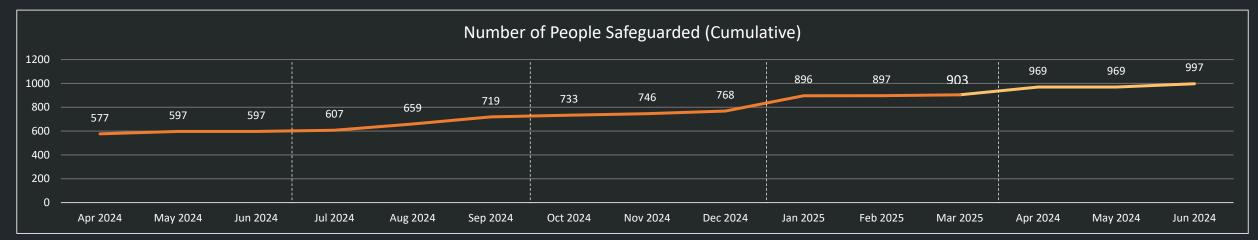
NWROCU Op 60 was a referral from a force Child Exploitation team regarding a male suspected of sexual communication with a 15-year-old female since June 2023, including inciting her to commit sexual acts. TOEX assistance was requested to complete analysis of the call data between the suspect and victim. 11 disruptions have been recorded between April and June 2025.

Value Added

- XX Seven disruptions relate to the attribution of social media handles to individuals known to have engaged in sexual conversations with children. Information was passed to each relevant Force for subsequent arrests.
- XX As part of the intelligence development work conducted by TOEX, one of the suspects identified was a male on bail from Police Scotland for child sex offences. TOEX identified that he was using a social media account in breach of his bail conditions and an evidential product was disseminated to Police Scotland to support the male's arrest.
- XX Three safeguarding referrals were also submitted,

The number of individuals safeguarded as a result of TOEX work

The number of individuals being referred through a safeguarding channel as recorded on TOEX's Internal Workload Tracker and through APMIS disruption recording.



94 safeguarding referrals were made across 22 operations in 2025-26 Q1 bringing the total to 997.

Case Study

LONDON Op 35

An investigation into a suspected OCG involved in trafficking women and controlling prostitution. This operation was first brought to attention through a series of anonymous handwritten letters sent to police and the NCA. The letters named members of the group and described their activities.

Value Added

- X Subject profiles were produced for each suspect. TOEX identified current phone numbers and confirmed current addresses through call data for all five main suspects in this case, enabling the investigations team to progress this case and carry out Directed Surveillance Authorities on these individuals.
- X TOEX identified 19 victims linked to the brothel address associated with this OCG. Research on these individuals has been carried out and disseminated to CSC for safeguarding and submitted on an intel report for wider sharing of information.
- The women found during a visit were spoken to, ensuring that they understood what modern slavery and exploitation is. Emergency services advice was given and they were also spoken to by TAMAR volunteers and safeguarding officers.

Q2: How effective is the centrally coordinated, regionally delivered TOEX model?

TOEX-generated product which enriches intelligence products through proactive realisation of hidden harm

Count of self-generated taskings and analysis of what happens with development, forward ownership, and prioritisation within relevant tasking processes.

2025-26 Q1 Outcomes

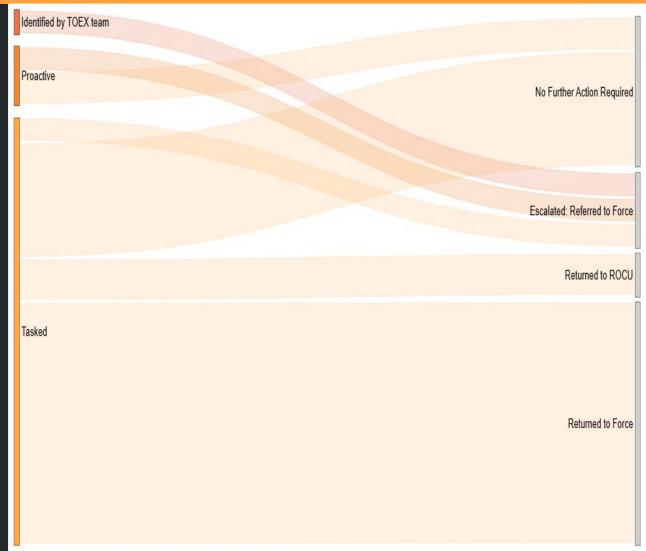
Four proactively identified jobs were closed within the reporting period including the following of note:

- ****ELONDON Op 29** contained concerns regarding an adult sex work account with multiple linked phone numbers. The adverts offered a low rate of service pricing and incall only services, which are common indicators of potential sexual exploitation. A user referral was received by the adult services website that the account may be linked to trafficking and underage sex workers. 14 Intelligence reports have been submitted including profiles of main suspects, subscriber details of relevant phone numbers, associated emails, social media accounts and summaries of cell sites used by main suspect phones. It is crucial that this intelligence is accurately recorded and visible to law enforcement.
- ****EONDON Op 39** was developed from intelligence uncovered from a brothel found during LONDON Op 26. The principal subject was responsible for a high number of adverts within the region and was also of significant interest to another Force in relation to further sexual exploitation offences. TOEX intelligence development identified the location of the suspect in another county leading to his subsequent arrest, and the arrest of a second male for immigration offences. Two female victims were also identified at the location and safeguarded.

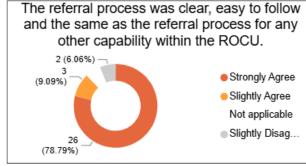
Proactive Job Overview

- **XX** 47% of proactive jobs are full support compared to 33% of tasked jobs.
- **XX** 56 ongoing proactively identified jobs across the network.
- XX Proactively identified jobs (406 days) are open 20% longer on average than tasked jobs (321 days).*

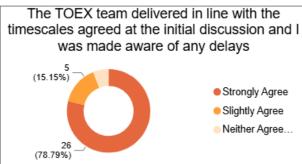
*This is calculated by working out an average based on the number of days between allocated date and closed date for closed jobs and allocated date and today's date for ongoing jobs.

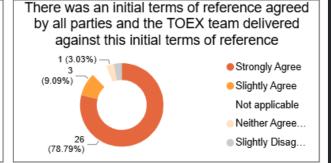


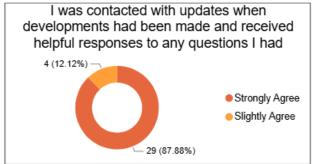
Quarterly survey of TOEX clients/closure reports used to measure how TOEX products improve threat picture & inform decisions. Value added to National Assessment Centre product.

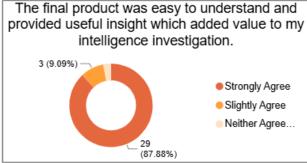












100% (n.166) respondents have answered 'Yes' to 'Would you recommend TOEX to a colleague?' since the survey was published.

- 1) The referral process was clear, easy to follow and the same as the referral process for any other capability within the ROCU.
- 26 respondents answered **'Strongly Agree'**, three answered **'Slightly Agree'**, two answered **'Not Applicable'** and two answered **'Slightly Disagree'**
- 2) The TOEX team were easily accessible. I knew who my points of contact were and how I could reach them.
- 30 respondents answered **'Strongly Agree'**, two answered **"Slightly Agree"** and one answered **'Slightly Disagree'**
- 3) I was contacted with updates when developments had been made, communicated with before there were changes made to the focus of the investigation, and received helpful responses to any queries I had.
- 29 respondents answered 'Strongly Agree' and four answered 'Slightly Agree'
- 4) The TOEX team delivered in line with the timescales agreed at the initial discussion and if there were delays, I was made aware and they did not cause me an issue.
- 26 respondents answered **'Strongly Agree'**, five answered **'Slightly Agree'** and two answered **'Neither Agree nor Disagree'**
- 5) There was an initial terms of reference agreed by all parties and the TOEX team delivered against this initial terms of reference or any changes to the terms of reference were communicated and agreed along the way.
- 26 respondents answered 'Strongly Agree', three answered 'Slightly Agree', one answered 'Neither Agree nor Disagree', four answered 'Not Applicable' and one answered 'Slightly Disagree'
- 6) The final product was easy to understand and provided useful insight which added value to my intelligence investigation.
- 29 respondents answered 'Strongly Agree', three answered 'Slightly Agree' and one answered 'Neither Agree nor Disagree'

Quarterly survey of TOEX clients/closure reports used to measure how TOEX products improve threat picture & inform decisions. Value added to National Assessment Centre product.

Operational Feedback Survey Results

"Involvement of TOEX was critical around the use of Traffic Jam, which our force doesn't currently have. The investigation would not have gained any traction without this. The expertise, knowledge, guidance and advice of intelligence and analytical staff was also of significant value in terms of informing the direction of the intelligence development efforts. This support also gifted additional capacity and resource to the wider investigation & development which allowed it to move at pace. Engagement with the national team has afforded us an avenue of deconfliction and a place to share information for further enhanced development beyond the parameters of our immediate objectives. ."

— Derbyshire DS, **EMSOU Op 100**

"TOEX were able to assist with capacity issues we had on the Investigation team. They supported us by processing a large volume of resolutions in a time frame that was much quicker than we could within the investigation. This enable the investigation team to make victim interventions much quicker and reduce harm to children and bring offenders to justice expeditiously."

- West Yorkshire DS, YHROCU Op 7

"In terms of the intelligence research and development, their knowledge and contacts enabled information to be identified and shared that otherwise we would not have gained. Additionally, they assisted in getting phones downloaded quicker and translations completed, all of which without them may have taken over a year if at all within force."

Essex DS, ERSOU Op 73/74

"Intel development was instrumental in identifying suspects and allowing for the resultant Operational Activity." – Met DI, **LONDON Op 20**

"During a meeting with the barrister and complex case lawyer, both commented on how complex the case was and the high quality of investigation. The case has been complicated with it spanning into [another region] and with none of the victims wanting to come on board, but we have successfully achieved charges for all three suspects in relation to main victim and a handful of other victims who we were never able to get accounts from but have been linked from phone work. TOEX played a large part in this investigation and assisted in achieving these results."

- South Wales DS, TARIAN Op 18

"[Researcher] supported me from an online research perspective. Despite being incredibly busy, she found time to do so much research for me and was able to access systems that I was unable to do myself. She truly went above and beyond. [Detective Inspector] really helped steer me back on the right track and was able to explain things to me in simplistic terms, plus she helped pull resources together to assist me."

- Bedfordshire PC, **ERSOU Op 63**

"The regional TOEX team were invaluable in providing access to the Traffic Jam software, as this is not something we have within force. [Intelligence Development Officer] was on hand with anything we needed regarding searches and all replies were very prompt. We also utilised the Power BI Dashboards for IP addresses and Punter Net Reviews and [Data Insight Analyst] was able to facilitate this which made an easy way to compare IP addresses across different accounts. We have just completed our first enforcement and TOEX have offered to provide us with the DART tool and the translation tool which will be very useful for our investigation as we do not have access to these in house and our translation tool is not always very accurate." – Derbyshire Analyst, **TOEX NT Op 41**

Quarterly survey of TOEX clients/closure reports used to measure how TOEX products improve threat picture & inform decisions. Value added to National Assessment Centre product.

Case Study SEROCU Op 56

SEROCU Op 56 was an investigation into a static brothel suspected to be ran by an individual who had previously been investigated, and charged, by other Forces across the country, but never been convicted of MSHT offences. Financial intelligence indicated that significant sums were passing through the principal subject's bank accounts, and it was suspected that this money was likely to be the proceeds of crime, specifically from controlling prostitution. The Force requested TOEX support to develop the intelligence, addressing the role of the main suspect, links to a wider network and to identify and safeguard potential victims. They sought to identify opportunities that might support a 'victimless' or evidence-led prosecution.

Value Added by TOEX

- XX To identify areas for focused intelligence development, multiple datasets were pulled into a single timeline. This encompassed payments to Adult Service Websites, travel overseas, and police visits to the location. This helped the team identify potential development opportunities as they could see potential deputies at the brothel, and potential fraud or financial exploitation.
- **The TOEX Intelligence Analyst assigned to the operation used a technique called Analysis of Competing Hypothesis (ACH) to evaluate multiple possible scenarios and determine which is best supported and strongly refuted based on the information already known. ACH reduces the potential of cognitive bias from the analyst unconsciously selecting the information that supported their own assessment of the operation. The assessment was then peer reviewed by other analysts to further ensure its validity.

- The analysis provided helped to inform the understanding of the primary subject's role as a brothel keeper; controlling prostitution for gain, and as an exploiter/trafficker.
- **XXTOEX** recommended 10 safeguarding referrals to the owning Force. A number of the individuals referred for safeguarding were found to have travelled with the principle subject at some point.
- **XXTOEX** also highlighted three further individuals beyond the principle subject who were identified in the call data and raised to the force as posing a potential risk to women and sex workers. 49 intelligence reports were submitted.

"The end analytical report assisted in justification for closure of the investigation but added a wealth of expertise that has been shared wider with their permission with MSHT SPOC's within Sussex. International, financial and telecoms enquiries were completed by them on suspects residing in Sussex and other forces. There was no additional safeguarding or working agreements required as a result" – Sussex DI

"The service provided by TOEX was very good. The work they provided was something more than a divisional unit could ever complete. The work also gave us some learning around MSHT developments / investigations which we've taken forward with other developments."

"I was really impressed with the whole team. It's clear they all have a wealth of knowledge and also knowledge in different areas which when put together they create some very good work" – Sussex DS

Quarterly survey of TOEX clients/closure reports used to measure how TOEX products improve threat picture & inform decisions. Value added to National Assessment Centre product.

Case Study

NEROCU Op 63

In September 2024, the tasking Force identified an address that had become a location of concern over the previous 18 months, with intelligence suggesting the property was being used as a brothel and that women were being trafficked to the address for the purposes of Sexual Exploitation. Intelligence also suggested that that those believed to be involved in this were also involved in the supply of drugs, using sex workers as a front to pass on drugs to customers.

Value Added by TOEX

- X TOEX supported the investigation by proving sex services were being provided via adverts linked to the women working at the property in question.
- We built up an intelligence picture to enable deployment of covert tacticss and direct the investigation teams. This led to several purchases by the CO during deployment in assisting with building the intelligence picture between ASWs and drug supply.
- **The intelligence products produced by TOEX team helped to identify some of the significant nominals that are believed to be involved in SOC exploitation and drug dealing. 11 suspects were arrested, four of whom have been charged with immigration offences and await deportation.
- XX Seven NRM safeguarding referrals have been submitted.

"If TOEX had not been able to assist we would not have had the needed information to assist in progressing the investigation and the information was time sensitive on occasion." – NEROCU PC

The case studies included in 2025-26 Q1s evaluation are based on jobs that TOEX have finished supporting within the quarter. Several of these relate to Adult Sexual Exploitation which is reflective of the threat thematics recorded on the SOC Master List.

There are currently 1059 exploitation operations on the SOC Master List. 11.3% (n. 120) involve an aspect of OIC, 21.5% (n. 228) involve an aspect of CSA, and 77.3% (n. 819) involve an aspect of MSHT.

Sexual Exploitation is recorded as a sub threat on a guarter of all exploitation (CSA, MSHT and OIC) operations, more than CSA and OIC as whole threats.

TOEX enrichment of unmet demand

Adoption of; CSE Taskforce referrals; threat from analysis of MoRiLE capacity & capability assessments; and exploitation threats closed as 'unmet demand' during intel dev stage.

Support Provided and Unmet Demand

TOEX continue to fill the gap identified between law enforcement forces, regions and NCA. Some examples of where we are currently doing this includes:

- XX Exploring the unmet demand in relation to Chinese sexual exploitation and the complexities of their organised crime groups.
- XX Leading the tactical development for Vietnamese Organised Immigration Crime looking for professional enablers & hierarchies within Vietnamese OIC/MSHT.
- XX Looking for links between those identified via UCOL deployments, analysing data in the search for organised crime and exploitation.
- XX Supporting national understanding and targeted identification of those involved in causing harm to young people on "com" groups.

SOC Master List Operations (MoRiLE)

Since inception, **TOEX have provided support to 231 operations on the SOC Master List** to date, including sixteen new operations in 2025-26 Q4. TOEX often take threats at an early development stage meaning they are often MoRiLE scored after support has commenced.

High Risk operations on the SOC master list are often static and remain in the top 10 for several months. The figures below show the number of operations supported by TOEX while in the Top 10 Highest Risk operations for each exploitation threat type.

Child Sexual Abuse

There were 162 MoRiLE assessments across 132 operations with CSA as a threat type in 2025-26 Q1.

12 of these operations entered the Top 10 Highest Risk operations and two of these were supported by TOEX during this time.

Modern Slavery and Human Trafficking

There were 640 MoRiLE assessments across 488 operations with MSHT as a threat type in 2025-26 Q1.

15 of these operations entered the Top 10 Highest Risk operations and one was supported by TOEX during this time.

Organised Immigration Crime

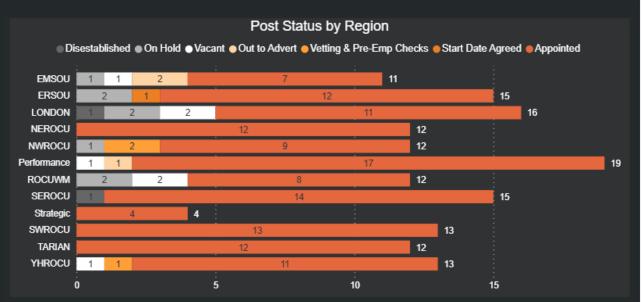
There were 77 MoRiLE assessments across 61 operations with OIC as a threat type in 2025-26 Q1.

11 of these operations entered the Top 10 Highest Risk operations, none of these were supported by TOEX during this time.

The top highest risk operations not supported by TOEX are either no longer in the intelligence development phase, have sufficient capacity and capability to deal with the threat, or are not indicative of exploitation.

How effective is the TOEX HR Strategy and Capability Strategy in meeting its objectives?

Number vacancies / leavers / av. length service, learning pathway attainment/training/ licences, periodic & systemic employee surveys and stay interviews to track engagement.



HR Onboarding Update

- XX Three new members of staff have started in 2025-26 Q1
- XX One member of staff has received a promotion into a new TOEX team
- **XX** Seven members of staff have left the programme (retirements/left policing/changed teams)

86% (n. 130) of positions are currently filled, four are in progress (shortlisting and interview, vetting and pre-emp checks and start date agreed) (3%), ten positions are vacant or out to advert (7%) and eight are on hold (5%)

The average length of service across the programme is 865 days (over 2 years).

TOEX Citizen Survey Results

The survey was completed by 86 members of staff in total. This accounts for 68% of staff currently in post.

	May 2025 Responses			
Question	Yes	Not Sure	No	Diff
understand the aims and objectives of the TOEX programme	98.8%	1.2%	0.0%	-1.2%
The national leadership team provide a clear vision of the overall direction of TOEX	84.9%	12.8%	2.3%	-8.3%
I know how the work I do helps our programme achieve its aims and objectives	91.9%	7.0%	1.2%	-5.9%
I can access the training and development I need to do my job		4.7%	7.0%	-1.4%
I can access and use the technical tools deployed in the TOEX CE?		0.0%	22.1%	77.9%
I know how well our programme is performing	82.6%	14.0%	3.5%	-7.2%
am empowered to share my opinion on decisions that affect my work	86.0%	7.0%	7.0%	-3.7%
feel valued and recognised for the work I do	80.2%	9.3%	10.5%	3.0%
Senior Leaders in my team, demonstrate effective decision making		16.3%	3.5%	-1.6%
am proud to work for the TOEX Programme	90.7%	9.3%	0.0%	-5.9%
actively promote TOEX as a good place to work	86.0%	10.5%	3.5%	-7.1%

The 77.9% difference on 'I can access and use the technical tools deployed in the TOEX CE?' is due to it being a new question.

The engagement score in May 2025 was 88.5%, a decrease of 2.5% on February 2025's 90.9%. This is the second lowest average engagement score since the inception of the TOEX Citizen Survey.

The decrease in engagement score was due to reasons outside of the programme's control but we are engaged to offer potential solutions



How effective is the communications strategy & activity in meeting programme's stakeholder requirements?

Key audiences informed, updated & engaged. Statistical analysis of comms delivery. Creative, innovative & relevant content. Objectives, milestones & outcomes identified / mapped

Communications Update Natalie Reed, Communications Lead:

"This quarter has seen the 13th edition of the e-mag being published, which included a feature on the recent independent evaluation of two of our tools — Translate and Transcribe — alongside insightful case studies, and the latest FMSE guidance. TOEX also published a statement in response to the Baroness Casey 'Group-Based Offending' report and managed to secure an editorial piece in Microsoft's Technology Record magazine, which is distributed globally. In the next quarter, final work will be completed to update the TOEX website and explore what other channels can be used to promote the programme further."

Digital Media Engagement

- **X LinkedIn** page views: April: 197, May: 234, June: 170 Posts were seen more than 21,400 times over this quarter.
- **XX** The TOEX **X** (Twitter) account has a total of 634 followers, up from the previous quarter. Other analytics for this platform have been disabled.
- **387 website** users in 2025-26 Q1, including over 700 new users, which is in line with 2024-25 Q4.

Nearly 3,400 pages viewed – the most viewed page was the Home Page followed by, 'TOEX Tools' and 'More About the TOEX Programme'.

TOEX E-Magazine

The most recent publication of our e-magazine can be found on our website: https://www.toexprogramme.co.uk/latest-news/latest-news/latest-e-magazine-published





Today, Monday 16 June, the Home Office has published the <u>National Audit on Group-Based Child Sexual Exploitation and Abuse</u>*, led by Baroness Louise Casey, In response, the TOEX Programme reaffirms its unwavering commitment to supporting police forces in identifyin disrupting, and bringing to justice those involved in the sexual exploitation and abuse of children.

The audit was commissioned to assess the current understanding of the scale, nature, and causes of group-based child sexual exploitation and abuse (CSEA). Through a thorough review of existing data and evidence, the report presents a comprehensive national and local pictu



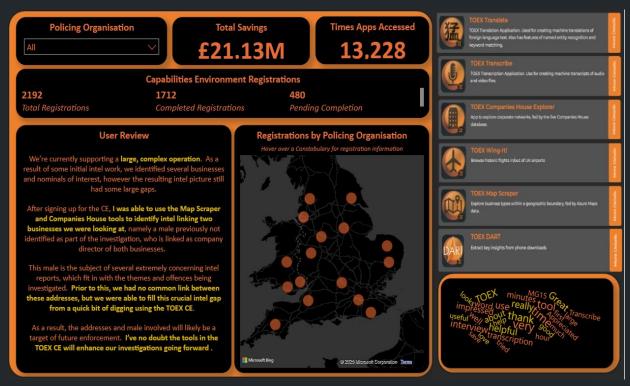
Q3: How feasible, accessible and costeffective is a centrally delivered TOEX **Capabilities Environment?**

TOEX development and implementation of new data tools/capabilities

Tracked via the Programme's Technical Design Authority (TDA) process. Maps maturity from 'idea', through business need, development testing, assurance and finally deployment.

As of 26th August 2025

- **X**TOEX Capabilities are live across the TOEX Network, and following additional national funding will be offered as a free service to all 43 forces in England/Wales this FY. Twenty six forces and four ROCUs have been accepted for onboarding to date.
- **X**TOEX Technical were commissioned to deliver additional technical services to assist the Adult Sex Work portfolio, launching the Client Eye portal on the Capabilities Environment this August.



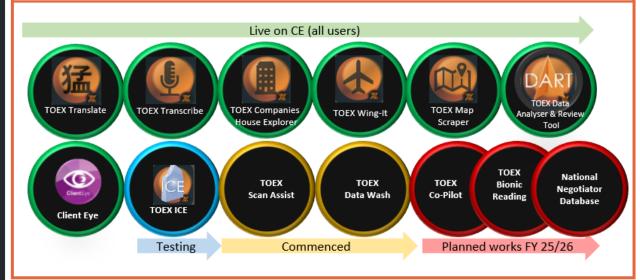


"The Tackling Organised Exploitation (TOEX) programme teamed up with Microsoft solutions partner Simpson Associates to leverage Microsoft Azure to deliver secure, scalable and innovative tools that enhance collaboration and productivity across UK policing.

The TOEX Capabilities Environment saves significant time and money during criminal investigations by enabling direct access to advanced investigative tools, such as translation and transcription applications that utilise Microsoft Cognitive Services. To date, this has resulted in savings of over £16 million for UK police forces and enhanced opportunities across complex investigations.

The TOEX Data Platform integrates local, regional and national datasets, enabling cloud-based analytics and bespoke visualisations to support safeguarding teams and frontline officers to uncover hidden harms and concentrate resources.

These Microsoft-powered solutions support evidence-based decision-making, reduce manual workloads and improve safeguarding outcomes, empowering public sector teams to deliver highquality and efficient citizen services."



Build and operationalise a Capabilities Environment

Tracked and reported via programme management processes.

Measures to include timeliness, cost (build + care/feed), accessibility, user experience surveys, outcomes.



Tracking new capability deployments through APMIS disruption recording

Number of capabilities deployed nationally and amount of users / reach of application

Moderated Disruptions in 2024-25 Q3 **Moderated Disruptions Since Inception** Translation Transcription Translation Transcription Facebook Facebook Companies DART Companies **DART** Tool Tool Friends Tool Tool Tool Friends Tool House Tool House Tool Tool Tool 10 4 6 8 30 0

Q4: How feasible, accessible and costeffective is it to upscale the TOEX Data Platform architecture to deliver data environments for operational and strategic application beyond the programme?

- Scope a feasible, cost-effective data network, capable of delivering against the NPCC Data Strategy
- Propose a business case for incremental phased delivery
- Map and report anticipated accessibility, cost & usage
- Cross-reference to NPCC Data & Analytics Strategy, agree governance & accountability, demonstrate Tier 1-3 interoperability, identify phased delivery opportunities and identify funding streams (seed, build, maintenance)
- Phased delivery plan prioritising 'gateway' forces, costed (resources / care & feed / usage), incremental timeline and key milestones, commercial considerations (HO Commissioning support), resourcing requirements (NPCC & commercial)
- Track number, nature and reach of platform users now & intended, operational use case outputs: E.g. Force Profiles, report platform costs/usage (storage & transactional)

TOEX are engaging with National Policing around longer-term data strategy and planning. In the interim, the TOEX Programme have made best use of sharing advanced analytic insight with Forces via the use of visualising and interrogating previously disparate data sets through the use of the TOEX DATA Platform and the various data tools developed by the TOEX Team.

